

ONTARIO INTERNATIONAL AIRPORT AUTHORITY

FINANCE & AUDIT COMMITTEE

SPECIAL MEETING AGENDA



May 8, 2025, AT 8:00 A.M.

Ontario International Airport Authority Administration Offices
1923 East Avion Street, Room 100, Ontario, CA 91761

STANDING COMMITTEE MEMBERS

RONALD O. LOVERIDGE
Chair

ALAN WAPNER
Member

WELCOME TO A MEETING OF THE ONTARIO INTERNATIONAL AIRPORT AUTHORITY

- All documents for public review are on file at the Ontario International Airport Administration Offices located at 1923 E. Avion Street, Ontario, CA 91761.
- Anyone wishing to speak during public comment, or on an agenda item, will be required to fill out a Request to Address Card (blue slip). Blue slips must be turned in prior to public comment beginning or before an agenda item is taken up. The Commission Clerk/Assistant Secretary will not accept blue slips after that time.
- You may submit public comments by e-mail to publiccomment@flyontario.com no later than 4:00 p.m. the day before the meeting. Please identify the Agenda item you wish to address in your comments. All e-mail comments will be included in the meeting record.
- Comments will be limited to 3 minutes. Speakers will be alerted when their time is up and no further comments will be permitted. Speakers are then to return to their seats.
- In accordance with State Law, remarks during public comment are to be limited to subjects within the Authority's jurisdiction. Remarks on other agenda items will be limited to those items.
- Remarks from those seated or standing in the back of the Commission Room will not be permitted. All those wishing to speak, including Commissioners and Staff, need to be recognized by the Authority President before speaking.
- Sign language interpreters, communication access real-time transcription, assistive listening devices, or other auxiliary aids and/or services may be provided upon request. To ensure availability, you are advised to make your request at least 72 hours prior to the meeting you wish to attend. Due to difficulties in securing Sign Language Interpreters, five or more business days' notice is strongly recommended. Any members of the public who require special assistance or a reasonable accommodation to participate may contact the Commission Clerk at (909) 544-5307 or clerk@flyontario.com.

1. CALL TO ORDER

2. ROLL CALL

Loveridge (Chair), Wapner (Member)

3. PUBLIC COMMENTS

The Public Comment portion of the Committee meeting is limited to a maximum of 3 minutes for each Public Comment. Under provisions of the Brown Act, the Committee is prohibited from taking action on oral requests.

4. COMMITTEE AGENDA REVIEW/ANNOUNCEMENTS

Staff will go over all updated materials and correspondence received after the Agenda was distributed to ensure Committee Members have received them.

5. COMMITTEE ACTION/DISCUSSION ITEMS

A. MINUTES

Approve minutes of the Finance & Audit Committee meetings on October 23, 2024.

B. FYE 2026 OPERATING BUDGET

Review and forward FYE 2026 Operating Budget.

C. FYE 2026 AIRPORT SYSTEM RATES AND CHARGES

Review and forward FYE 2026 rates and charges.

D. PRESENTATION ON CAPITAL IMPROVEMENT PROJECTS

Status update on FYE 2026 Capital Improvement projects

6. COMMITTEE MEMBER COMMENTS AND REQUESTS FOR FUTURE AGENDA ITEMS

Ronald O. Loveridge, Chair

Alan D. Wapner, Member

7. ADJOURNMENT

AFFIDAVIT OF POSTING

I, Aileen Carreon, Assistant Commission Clerk of the Ontario International Airport Authority (OIAA), do hereby declare under penalty of perjury that the foregoing agenda has been posted at the administrative office and on the OIAA website in compliance to the Brown Act.

Date Posted: May 7, 2025

Posted Prior To: 8:00 A.M.

Signature:

Aileen Carreon

Aileen Carreon,
Ontario International Airport Authority Assistant Commission Clerk



MEETING DATE: MAY 08, 2025

SUBJECT: APPROVAL OF MINUTES

RELEVANT STRATEGIC OBJECTIVE: ☒ Invest in ONT ☒ Master the Basics ☒ Plan for the Future

RECOMMENDED ACTION(S): Approve minutes for the Finance and Audit Committee meeting on October 23, 2024.

FISCAL IMPACT SUMMARY: N/A

BACKGROUND: The OIAA Finance and Audit Committee held a public meeting, and minutes were recorded in text. In accordance with OIAA's Records Retention Schedule, the OIAA must preserve these historical records in hard copy form for permanent retention.

PROCUREMENT: N/A

CEQA COMPLIANCE AND LAND USE APPROVALS: N/A

STAFFING IMPACT (# OF POSITIONS): N/A

IMPACT ON OPERATIONS: N/A

SCHEDULE: N/A

ATTACHMENTS:

1. Minutes

STAFF REVIEW AND APPROVAL:

Originator:	Aileen Carreon, Assistant Commission Clerk
Originating Dept.:	Executive Division
Director Review:	N/A
Chief Review:	<i>Atif Ikadi</i>
CFO Review:	N/A
CEO Approval:	<i>Atif Ikadi</i>

This Agenda Report has been reviewed by OIAA General Counsel.

The Agenda Report references the terms and conditions of the recommended actions and request for approval. Any document(s) referred to herein, which are not attached or posted online, may be reviewed prior to or following scheduled Commission meetings in the Office of the Clerk of the Commission. Hours to review are between 8:30 a.m. and 4:30 p.m., Monday through Friday, although these hours and review procedures may be modified. In that case, the documents may be requested by email at clerk@flyontario.com.

DRAFT UNTIL APPROVED BY THE OIAA COMMITTEE

**ONTARIO INTERNATIONAL AIRPORT AUTHORITY
FINANCE & AUDIT COMMITTEE SPECIAL MEETING MINUTES
OCTOBER 23, 2024**

A meeting of the Ontario International Airport Authority was held on October 23, 2024, at 10:00 a.m. at 1923 E. Avion Street, Room 100, Ontario, California. Notice of said meeting was duly given in the time and manner prescribed by law.

1. CALL TO ORDER

Chair Loveridge called the Finance & Audit Committee meeting to order at 10:00 a.m.

2. ROLL CALL

PRESENT: Commissioners: Ronald O. Loveridge, Chair
Alan D. Wapner, Member

A quorum of the Committee was present.

Also present were Chief Executive Officer, Atif Elkadi; Assistant General Counsel, Kevin Sullivan; Chief Financial Officer/Treasurer, Celeste Heinonen; Chief Revenue Management Officer, Elisa Grey; Tammy Lohr-Schweitzer, Director, Moss Adams; and Board Clerk, Norma I. Alley, MMC.

3. PUBLIC COMMENTS

There were no public comments.

4. COMMITTEE AGENDA REVIEW/ANNOUNCEMENTS

No announcements were made.

5. COMMITTEE ACTION/DISCUSSION ITEMS

A. CAPITAL ASSET DEFINITIONS AND GUIDLINES

The Finance & Audit Committee received the status update on Capital Asset Definitions and Guidelines.

B. TREASURY MANAGEMENT SERVICE AGREEMENT

The Finance & Audit Committee received the status update on a new bank agreement.

C. FISCAL YEAR 2023/2024 BUDGET UPDATE

The Finance & Audit Committee received the status update of the Fiscal Year 2023/2024 Budget and closeout report.

D. UPDATE ON EXTERNAL AUDIT

The Finance & Audit Committee received the status update on the external audit.

E. UPDATE ON INTERNAL AUDIT

The Finance & Audit Committee received the status update on the internal audit.

Chief Financial Officer/Treasurer Celeste Heinonen presented Items 5.A. through 5.E. staff reports and fielded questions from the Committee. Chief Executive Officer, Atif Elkadi and Chief Revenue Management Officer Elisa Grey provided clarification to additional questions from the Committee.

6. COMMITTEE MEMBER COMMENTS AND REQUESTS FOR FUTURE AGENDA ITEMS

Ronald O. Loveridge, Chair, had no further comments.

Alan D. Wapner, Member, had no further comments.

7. ADJOURNMENT

Chair Loveridge adjourned the Finance & Audit Committee meeting at 11:01 a.m.

RESPECTFULLY SUBMITTED:

APPROVED:

AILEEN CARREON,
ASSISTANT COMMISSION CLERK

RONALD O. LOVERIDGE, CHAIR



MEETING DATE: MAY 8, 2025

SUBJECT: REVIEW AND FORWARD RESOLUTION FOR THE FISCAL YEAR END 2026 OPERATING BUDGET

RELEVANT STRATEGIC OBJECTIVE: ☒ Invest in ONT ☐ Master the Basics ☒ Plan for the Future

RECOMMENDED ACTION(S): For the Committee to review and discuss the draft resolution adopting the Fiscal Year End (FYE) 2026 Operating Budget. Following its review and discussion, staff recommends the Committee forward the resolution to the OIAA Commission for consideration and potential adoption of the FYE 2026 Operating Budget.

FISCAL IMPACT SUMMARY: The proposed FYE 2026 operating budget results in Net Income of \$30.5M, an increase of 483.1% over FYE 2025.

BACKGROUND: Fiscal Year End Financial Performance: The proposed budget for the fiscal year ending June 30, 2026, reflects the Ontario International Airport Authority's (Authority) new Airlines Use and Lease Agreement (ULA) and cost recovery structure, and also considers the FYE 2025 financial performance and other economic indicators. Estimated Net income in FYE 2025 is \$2.6M, with \$121.1 M in expected operating revenues (down \$6.2M from Budget) and \$109.6M in operating expenses (down \$6.5M from Budget). The proposed operating budget for FYE 2026 reflects an increase in aeronautical revenues to reflect the new landing fee and terminal rental rate methodology, as well as revenues from the commercial development cost center. Operating expenses will increase to support the overall program as well as new international passenger and cargo services and increased development and planning activity.

OPERATING REVENUES: Total FYE 2026 budgeted operating revenues of \$155.6M exceed the budget FYE 2025 by \$28.3M (22.2%), with aeronautical revenue increasing by \$4.6M (7.8%) and nonaeronautical revenues increasing by \$23.7M (34.5%).

Aeronautical revenue increase of \$4.6M are a result of the new rates and charges methodology, offset by decreased activity in other areas such as land rentals, airline handling and plane parking. Landing fees decreased by \$3.M (17.7%); this decrease was expected and is a result of the reallocation of recovered costs to new cost centers in the rate methodology. Terminal rents increased by \$9.5M (54.4%), and are caused by the reduction in revenue sharing to the terminal cost center as defined in the new ULA. Land rentals, airline handling and plan parking are forecasted at conservative levels based on economic conditions and information from airline partners.

Nonaeronautical revenues are estimated at \$92.5M, \$23.7M (34.5%) greater than FY 2025. This increase includes \$12.5M in new revenue from The Hub Properties, and a \$6.5M increase in parking revenue, driven by

a parking rate increase effective July 1, 2025. Advertising revenues, rental car and ground transportation revenue forecasts have been increased to reflect current performance, while food and beverage, news, and gifts have been reduced slightly.

The Authority has budgeted the remaining \$5.1M of American Rescue Plan Act funds.

OPERATING EXPENSES: Total budgeted operating expenses FYE 2026 of \$121.7M, exceed the budget FYE 2025 of \$116.1M, by \$5.6M (4.9%). Major changes are for personnel, public safety, contractual services, and other operating expenses. No uniform budget increases have been provided for inflation, as contracted service and material expenses are largely controlled by established agreements.

Personnel expenses FYE 2026 of \$23.0M, are greater than FYE 2025 by \$2.6M (13.0%). This includes 10 new OIAA staff positions. Also, the FYE 2025 personnel budget assumes a 3% COLA increase, as well as a 5% merit pool for performance-based increases, which totals \$1.05M of the FYE 2025 budget.

Non-personnel expenses FYE 2026 of \$98.6M increase by \$3.0M (3.1%), compared to FYE 2025 budgeted expenses of \$95.6M. Public safety, police, fire, and dispatch services are provided under a municipal services agreement with the City of Ontario. FYE 2026 rates will increase 4% over the current year's forecasted spend. The contractual services budget FYE 2026 of \$48.4M is greater than the FYE 2025 budget by \$3.2M (7.3%). This increase supports capital project management needs as well as activity-driven increases in parking and airfield management. Other areas reflect a reallocation of resources to better align with the Authority's FYE 2026 operating needs.

Nonoperating Revenues are budgeted to increase by \$3.3M (14.6%). Nonoperating revenues consist mostly of activity-based facility charges and interest income. These facility charges include Passenger Facility Charges and Customer Facility Charges and are directly related to passenger activity. There are no changes in the rate structure for these facility charges, PFCs remain at \$4.50 per enplaned passenger and CFCs stay the same at \$10 per rental car contract. Reflective of the airport activity forecast, both are expected to remain relatively flat in FYE 2026. Interest income is expected to have increased earnings, increasing \$3.3M (100.7%) as the Authority has transitioned to a new banking relationship with PNC which increases earnings on cash.

Other Sources and (Uses), net, are from debt service, required reserves and depreciation. Total other sources and (Uses) budgeted at \$29.5M for FYE 2026 are higher than the FYE 2025 budget by \$731K (2.6%). Debt service is associated with required principal and interest payments for the series 2016 and 2021 revenue bonds. Debt service is expected to increase by \$1.9M to make payment towards the revolving credit facility which was used to support the FYE 2025 capital expenditures.

Reserve balances and adjustments are established under the Operating Use and Lease Agreement, Revenue Bond Covenants, and regulatory authority. The Maintenance and Operations (M&O) reserve requires that 25% of operating expenses be included in the M&O reserve on a rolling funding basis, whereby adjustments in a fiscal year are provided to adjust the reserve balance by an amount necessary to meet the 25% requirement. The Debt Service reserve is also on a rolling fund basis, to provide a reserve balance equal to 25% of the revenue bond debt service for the budgeted fiscal year.

The budget establishes a cost recovery net requirement, that is covered by landing fees and terminal rental rates. Landing fees are established by dividing the net requirement in the Airfield Cost Center by the estimated landed weight for cargo and passenger air carriers. The terminal rental rate is established by dividing the net

requirement in the Terminal Cost Center by the total of terminal space leased by the airlines, including joint use space in public areas.

PROCUREMENT: N/A

CEQA COMPLIANCE AND LAND USE APPROVALS: N/A

STAFFING IMPACT (# OF POSITIONS): N/A

IMPACT ON OPERATIONS: The financial results provide additional resources for the OIAA to respond to increased passenger carrier activity and to meet OIAA goals and objectives.

SCHEDULE: N/A

ATTACHMENTS:

1. Draft Resolution- Adopting the Fiscal Year 2025-26 Operating Budget
2. Exhibit A - FYE 2026 Proposed Operating Budget Book

STAFF REVIEW AND APPROVAL:

Originator:	Celeste Heinonen, Senior Vice President/Chief Financial Officer
Originating Dept.:	Finance Division
Director Review:	N/A
Chief Review:	<i>Celeste Heinonen</i>
CFO Review:	<i>Celeste Heinonen</i>
CEO Approval:	<i>Atif Elkadi</i>

This Agenda Report has been reviewed by OIAA General Counsel.

The Agenda Report references the terms and conditions of the recommended actions and request for approval. Any document(s) referred to herein, which are not attached or posted online, may be reviewed prior to or following scheduled Commission meetings in the Office of the Clerk of the Commission. Hours to review are between 8:30 a.m. and 4:30 p.m., Monday through Friday, although these hours and review procedures may be modified. In that case, the documents may be requested by email at clerk@flyontario.com.

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RESOLUTION NO. 2025-00

**A RESOLUTION OF THE ONTARIO INTERNATIONAL AIRPORT
AUTHORITY ADOPTING THE OPERATING BUDGET FOR FISCAL
YEAR END 2026**

WHEREAS, the Ontario International Airport Authority (“the Authority” or “OIAA”) was established under a Joint Exercise of Powers Agreement between the City of Ontario and the County of San Bernardino (the “Joint Powers Agreement”) pursuant to the purpose of operating, maintaining, developing, and marketing the Ontario International Airport (the “Airport”); and

WHEREAS, under the Joint Powers Agreement, Section 10, Funds, the Treasurer of the Authority shall assume the duties described in California Government Code Section 6505.5; and

WHEREAS, the Authority staff, including the Chief Executive Officer (“CEO”) and the Senior Vice President and Chief Financial Officer (“CFO”) of the Authority, have determined the Authority’s Operating Budget for Fiscal Year End 2026 in accordance with the provisions of the Joint Powers Agreement; and

WHEREAS, the Authority staff have consulted with the Airport and Airline Affairs Committee (“AAAC”) in regards to this proposed operating budget for Fiscal Year 2025-26 and the AAAC has not expressed any objections to its adoption or implementation.

NOW, THEREFORE, BE IT RESOLVED by the Ontario International Airport Authority Commission as follows:

SECTION 1. The Ontario International Airport Authority Commission hereby adopts the proposed Fiscal Year 2026 Operating Budget Book, which is attached as Exhibit “A”, and by this reference incorporated.

SECTION 2. Effective Date. This Resolution will take effect immediately upon its adoption.

SECTION 3. Certification. The Secretary/Assistant Secretary shall certify as to the adoption of this Resolution.

PASSED, APPROVED, AND ADOPTED at a Regular Meeting this XX day of June, 2025.

ALAN D. WAPNER, OIAA PRESIDENT

ATTEST:

APPROVED AS TO LEGAL FORM:

COMMISSION CLERK/
ASSISTANT SECRETARY

LORI D. BALLANCE, GENERAL COUNSEL

STATE OF CALIFORNIA)
COUNTY OF SAN BERNARDINO)
CITY OF ONTARIO)

I, Commission Clerk/Assistant Secretary of the Ontario International Airport Authority, DO HEREBY CERTIFY the foregoing Resolution No. 2025-__ is the original and was duly passed and adopted by the Commission of the Ontario International Airport Authority at their Regular Meeting held _____, 2025, by the following roll call vote, to wit:

AYES: COMMISSIONERS:

NOES: COMMISSIONERS:

ABSENT: COMMISSIONERS:

(SEAL)

COMMISSION CLERK/ASSISTANT SECRETARY

Exhibit A



FY 2026 PROPOSED BUDGET

FINANCE



ONTARIO INTERNATIONAL AIRPORT AUTHORITY

**ONTARIO INTERNATIONAL AIRPORT AUTHORITY
OPERATING BUDGET
FOR THE YEAR ENDING JUNE 30, 2026**

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ONTARIO INTERNATIONAL AIRPORT AUTHORITY

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ONTARIO INTERNATIONAL AIRPORT AUTHORITY
BUDGET - FYE 2026 Proposed vs FYE 2025 Adopted
DRAFT

	Actuals	Adopted Budget	Estimates	Proposed Budget	Increase (Decrease) FY 2026 Proposed vs FY 2025 Adopted	
	FY 2024	FY 2025	FY 2025	FY 2026	\$	%
Aeronautical						
Landing fees	\$ 15,224,641	\$ 17,611,025	\$ 15,611,025	\$ 14,604,578	\$ (3,006,447)	-17.07%
Facility rentals	14,548,851	17,474,960	16,474,960	26,988,926	9,513,966	54.44%
Land rentals	13,804,466	15,198,250	14,106,052	14,010,446	(1,187,805)	-7.82%
Gate use and jet bridge fees	1,014,761	1,175,077	1,117,077	1,954,252	779,175	66.31%
Plane parking	770,158	891,831	914,195	911,000	19,169	2.15%
Airline handling service fees	4,598,435	5,324,915	4,707,880	4,393,900	(931,015)	-17.48%
Operating grants	277,206	321,000	321,000	-	(321,000)	-100.00%
Other aeronautical revenues	455,119	527,020	368,914	210,000	(317,020)	-60.15%
Total aeronautical	50,693,636	58,524,078	53,621,103	63,073,102	4,549,024	7.77%
Nonaeronautical						
Auto parking	39,481,867	37,940,756	36,066,372	44,460,134	6,519,379	17.18%
Rental car	9,757,148	10,144,507	10,651,732	10,634,277	489,770	4.83%
Food and beverage	2,740,848	3,729,858	3,173,157	3,014,499	(715,359)	-19.18%
News and gifts	2,073,581	2,035,990	1,970,512	1,959,523	(76,467)	-3.76%
Ground transportation		2,818,958	3,428,000	4,043,658	1,224,700	43.45%
Advertising and Other Concessions	1,517,178	1,016,576	1,517,178	2,260,797	1,244,221	122.39%
Facility & Land rentals - nonaeronautical	2,767,156	4,309,970	2,578,484	17,785,143	13,475,173	312.65%
Other	819,581	179,293	1,481,249	3,236,322	3,057,029	1705.05%
Operating grants - ARPA	6,841,906	6,575,000	6,575,000	5,093,964	(1,481,036)	-22.53%
Total nonaeronautical	65,999,265	68,750,907	67,441,683	92,488,316	23,737,409	34.53%
Total operating revenues	116,692,901	127,274,985	121,062,787	155,561,418	28,286,433	22.22%
Personnel						
Salaries, wages and overtime	16,643,305	16,082,209	15,760,565	17,967,000	1,884,791	11.72%
Employee benefits and taxes		4,300,559	4,214,548	5,066,340	765,781	17.81%
Total personnel	16,643,305	20,382,768	19,975,113	23,033,340	2,650,572	13.00%
Nonpersonnel						
Public safety	22,723,669	24,464,091	23,828,160	24,821,000	356,909	1.46%
Contractual services	\$36,345,356	45,213,147	42,952,490	48,438,173	3,225,026	7.13%
Insurance and administration	\$1,877,942	2,681,090	2,278,927	2,486,105	(194,985)	-7.27%
Materials and Supplies	\$1,655,662	2,983,100	2,237,325	2,618,000	(365,100)	-12.24%
Telecommunications and utilities	6,845,994	7,718,130	7,563,767	8,016,643	298,513	3.87%
Other Operating Expenses	8,828,871	12,610,924	10,719,285	12,265,713	(345,211)	-2.74%
Total nonpersonnel	78,277,494	95,670,482	89,579,954	98,645,634	2,975,152	3.11%
Total operating expenses	94,920,799	116,053,250	109,555,067	121,678,974	5,625,724	4.85%
Net Income from operations	21,772,102	11,221,735	11,507,720	33,882,444	22,660,709	201.94%

ONTARIO INTERNATIONAL AIRPORT AUTHORITY
BUDGET - FYE 2026 Proposed vs FYE 2025 Adopted
DRAFT

	Actuals		Adopted Budget	Estimates		Proposed Budget		Increase (Decrease) FY 2026 Proposed vs FY 2025 Adopted	
	FY 2024		FY 2025	FY 2025		FY 2026		\$	%
Nonoperating Revenues									
Interest income	4,275,321		3,023,040	3,843,040		6,270,305		3,247,265	107.42%
Passenger facility charges	13,814,078		15,767,972	15,767,972		15,812,633		44,661	0.28%
Customer facility charges	3,710,860		3,955,620	3,955,620		3,982,902		27,282	0.69%
Other	-		-	-		-		-	0.00%
Total nonoperating revenues	21,800,259		22,746,632	23,566,632		26,065,840		3,319,208	14.59%
Net income	43,572,361		33,968,367	35,074,352		59,948,284		25,979,917	76.48%
Other Sources and Uses									
Debt Service	9,854,244		9,854,244	14,854,244		11,830,072		1,975,827	20.05%
Reserve Balance (Increase) Decrease	2,968,565		5,037,179	3,800,000		1,406,431		(3,630,748)	-72.08%
Depreciation	11,273,505		13,850,211	13,850,211		16,237,079		2,386,868	17.23%
Total other sources and uses	24,096,314		28,741,634	32,504,456		29,473,581		731,947	2.55%
Net increase (decrease)	\$ 19,476,047		\$ 5,226,733	\$ 2,569,897		\$ 30,474,702		\$ 25,247,970	483.05%

Preliminary

ONTARIO INTERNATIONAL AIRPORT AUTHORITY
BUDGET - TOTAL OPERATING EXPENSES BY DIVISION AND DEPARTMENT

	Actuals		Adopted	Estimate		Proposed		Increase (Decrease) FY 2025 Proposed vs FY 2024 Adopted	
	FY 2024		FY 2025	FY 2025		FY 2026		\$	%
Administrative:									
Procurement	\$ 824,875		\$ 1,148,537	\$ 1,095,551		\$ 1,463,042		\$ 314,505	27.38%
Administration	-		637,987	637,775		815,581		177,594	27.84%
Total Administrative	824,875		1,786,524	1,733,326		2,278,623		492,099	27.55%
Capital Development:									
Planning	4,593,666		5,915,437	4,587,308		5,381,880		\$ (533,557)	-9.02%
Project Management	3,749,833		4,092,991	3,334,427		1,523,832		(2,569,159)	-62.77%
Capital Development:			527,956	547,775		4,706,244		4,178,288	791.41%
Total Capital Development	8,343,499		10,536,384	8,469,511		11,611,956		1,075,572	10.21%
Communications & Marketing:									
Marketing and Communication	8,586,343		11,365,600	10,736,397		9,186,486		(2,179,114)	-19.17%
Community Engagement	1,791,963		2,455,879	2,578,673		2,188,696		(267,183)	-10.88%
Total Communications & Marketing	10,378,305		13,821,479	13,315,069		11,375,182		(2,446,297)	-17.70%
Executive:									
Executive Office	6,086,102		5,557,613	5,358,643		6,704,608		1,146,995	20.64%
Office Administrator	142,914		871,851	876,441		753,260		(118,591)	-13.60%
Government Relations	312,858		669,533	657,330		845,043		175,510	26.21%
Clerk's Office	3,150		1,383,798	514,661		588,224		(795,574)	-57.49%
Total Executive	6,545,023		8,482,795	7,407,075		8,891,135		408,340	4.81%
Finance:									
Financial Accounting and Reporting	1,641,565		1,863,066	2,052,881		4,214,003		2,350,937	126.19%
Budget and Finance	480,815		588,290	747,775		733,304		145,014	24.65%
Total Finance	2,122,379		2,451,356	2,800,656		4,947,307		2,495,951	101.82%
Human Resources:									
Human Resources	897,459		1,302,704	1,205,106		1,574,910		272,206	20.90%
Risk Management	1,532,051		2,080,133	2,071,991		2,377,038		296,905	14.27%
Total Human Resources	2,429,510		3,382,837	3,277,097		3,951,948		569,111	16.82%
Information Technology & Security:									
Information Technology	5,161,538		6,092,664	6,096,863		6,526,072		433,408	7.11%
Security	7,273,764		8,322,173	6,887,965		6,796,994		(1,525,179)	-18.33%
Total Information Technology & Security	12,435,302		14,414,837	12,984,828		13,323,066		(1,091,771)	-7.57%
Operations & Maintenance:									
Operations	1,213,884		1,078,034	1,285,996		1,438,044		360,010	33.40%
Public Safety	22,980,538		24,719,733	23,335,229		25,092,560		372,827	1.51%
Airfield Operations	5,938,036		7,053,195	6,682,859		7,008,219		(44,976)	-0.64%
Emergency Management	736,277		519,983	513,220		541,343		21,360	4.11%
Vehicle and Equipment Maintenance	1,443,676		2,509,768	3,110,211		1,939,491		(570,277)	-22.72%
Landside Operations	7,663,827		8,643,041	8,127,075		9,425,635		782,594	9.05%
Environmental Compliance	-		904,578	1,376,441		1,583,500		678,922	75.05%
Building Repairs and Maintenance	-		-	-		715,000		715,000	100.00%
Total Operations & Maintenance	39,976,238		45,428,334	44,431,031		47,743,792		2,315,458	5.10%
Revenue Management:									
Revenue Management Department	2,982,464		1,211,127	1,095,551		1,491,452		280,325	23.15%
Airline Affairs and Properties	-		1,970,557	1,554,478		3,753,711		1,783,154	90.49%
Ground Transportation	6,683,518		7,367,373	7,367,373		7,806,661		439,288	5.96%
Film Services	750		217,298	219,110		112,500		(104,798)	-48.23%
Advertising and Partnerships	-		1,831,578	1,752,881		1,536,641		(294,937)	-16.10%
Air Service Development	508,796		880,132	876,441		682,128		(198,004)	-22.50%
Customer Experience	1,363,161		2,270,640	2,270,640		2,172,872		(97,768)	-4.31%
Total Revenue Management	11,538,689		15,748,705	15,136,473		17,555,965		1,807,260	11.48%
Total Operating Expenses	\$ 94,593,821		\$ 116,053,250	\$ 109,555,067		\$ 121,678,974		\$ 5,625,724	4.85%

ONTARIO INTERNATIONAL AIRPORT AUTHORITY
BUDGET - TOTAL OPERATING EXPENSES BY DIVISION AND DEPARTMENT
FOR THE YEARS ENDING JUNE 30, 2026 AND 2025

	Actual	% of Total	Adopted	% of Total	Proposed	% of Total
	FY 2024	Operating Budget	FY 2025	Operating Budget	FY 2026	Operating Budget
Administrative:						
Procurement	\$ 1,148,537	1.0%	\$ 1,148,537	1.0%	\$ 1,463,042	1.2%
Administration	637,987	0.5%	637,987	0.5%	815,581	0.7%
Total Administrative	1,786,524	1.5%	1,786,524	1.5%	2,278,623	1.9%
Capital Development:						
Planning	5,915,437	5.1%	5,915,437	5.1%	5,381,880	4.4%
Project Management	4,092,991	3.5%	4,092,991	3.5%	1,523,832	1.3%
Capital Development:	527,956	0.5%	527,956	0.5%	4,706,244	3.9%
Total Capital Development	10,536,384	9.1%	10,536,384	9.1%	11,611,956	9.6%
Communications & Marketing:						
Marketing and Communication	11,365,600	9.8%	11,365,600	9.8%	9,186,486	7.5%
Community Engagement	2,455,879	2.1%	2,455,879	2.1%	2,188,696	1.8%
Total Communications & Marketing	13,821,479	11.9%	13,821,479	11.9%	11,375,182	9.3%
Executive:						
Executive Office	5,557,613	4.8%	5,557,613	4.8%	6,704,608	5.5%
Office Administrator	871,851	0.8%	871,851	0.8%	753,260	0.6%
Government Relations	669,533	0.6%	669,533	0.6%	845,043	0.7%
Clerk's Office	1,383,798	1.2%	1,383,798	1.2%	588,224	0.5%
Total Executive	9,362,927	7.4%	9,362,927	7.4%	8,891,135	7.3%
Finance:						
Financial Accounting and Reporting	1,863,066	1.6%	1,863,066	1.6%	4,214,003	3.5%
Budget and Finance	588,290	0.5%	588,290	0.5%	733,304	0.6%
Total Finance	2,451,356	2.1%	2,451,356	2.1%	4,947,307	4.1%
Human Resources:						
Human Resources	1,302,704	1.1%	1,302,704	1.1%	1,574,910	1.3%
Risk Management	2,080,133	1.8%	2,080,133	1.8%	2,377,038	2.0%
Total Human Resources	3,382,837	2.9%	3,382,837	2.9%	3,951,948	3.3%
Information Technology & Security:						
Information Technology	6,092,664	5.2%	6,092,664	5.2%	6,526,072	5.4%
Security	8,322,173	7.2%	8,322,173	7.2%	6,796,994	5.6%
Total Information Technology & Security	6,092,664	12.4%	6,092,664	12.4%	13,323,066	11.0%
Operations & Maintenance:						
Operations	1,078,034	0.9%	1,078,034	0.9%	1,438,044	1.2%
Public Safety	24,719,733	21.3%	24,719,733	21.3%	25,092,560	20.6%
Airfield Operations	7,053,195	6.1%	7,053,195	6.1%	7,008,219	5.8%
Emergency Management	519,983	0.4%	519,983	0.4%	541,343	0.4%
Vehicle and Equipment Maintenance	2,509,768	2.2%	2,509,768	2.2%	1,939,491	1.6%
Landside Operations	8,643,041	7.4%	8,643,041	7.4%	9,425,635	7.7%
Environmental Compliance	904,578	0.8%	904,578	0.8%	1,583,500	1.3%
Building Repairs and Maintenance	-	0.0%	-	0.0%	715,000	0.6%
Total Operations & Maintenance	55,116,568	39.1%	55,116,568	39.1%	47,743,792	39.2%
Revenue Management:						
Revenue Management Department	1,211,127	1.0%	1,211,127	1.0%	1,491,452	1.2%
Airline Affairs and Properties	1,970,557	1.7%	1,970,557	1.7%	3,753,711	3.1%
Ground Transportation	7,367,373	6.3%	7,367,373	6.3%	7,806,661	6.4%
Film Services	217,298	0.2%	217,298	0.2%	112,500	0.1%
Advertising and Partnerships	1,831,578	1.6%	1,831,578	1.6%	1,536,641	1.3%
Air Service Development	880,132	0.8%	880,132	0.8%	682,128	0.6%
Customer Experience	2,270,640	2.0%	2,270,640	2.0%	2,172,872	1.8%
Total Revenue Management	12,597,933	13.6%	12,597,933	13.6%	17,555,965	14.5%
Total Operating Expenses	\$ 116,053,250	100.0%	\$ 116,053,250	100.0%	\$ 121,678,974	100.0%

ONTARIO INTERNATIONAL AIRPORT AUTHORITY
BUDGET - TOTAL DIVISION BY EXPENSE CATEGORY
FOR THE YEARS ENDING JUNE 30, 2026 AND 2025

Proposed Budget FYE 2026										
	Administrative	Capital Development	Communications & Marketing	Executive	Finance	Human Resources	Information Technology & Security	Operations & Maintenance	Revenue Management	Total
Personnel										
Salaries, wages and overtime	\$ 1,383,504	\$ 1,545,004	\$ 1,820,184	\$ 1,934,496	\$ 1,643,308	\$ 1,340,592	\$ 2,975,544	\$ 2,462,520	\$ 2,861,848	\$ 17,967,000
Employee benefits and taxes	359,052	446,352	598,056	439,416	432,864	416,760	918,192	637,872	817,776	5,066,340
Total personnel	1,742,556	1,991,356	2,418,240	2,373,912	2,076,172	1,757,352	3,893,736	3,100,392	3,679,624	23,033,340
Nonpersonnel										
Public safety	-	-	-	-	-	-	-	24,821,000	-	24,821,000
Contractual services	348,893	9,430,400	2,901,988	3,926,518	2,688,880	457,567	8,151,940	10,485,972	10,046,015	48,438,173
Insurance and administration	25,790	-	68,500	242,500	110,840	1,551,700	27,000	15,000	444,775	2,486,105
Materials and supplies	50,000	106,000	12,000	51,000	-	-	867,200	1,411,400	120,400	2,618,000
Telecommunications and utilities	-	-	-	-	-	-	237,240	7,779,403	-	8,016,643
Other operating expenses	111,384	84,200	5,974,454	2,297,205	71,415	185,329	145,950	130,625	3,265,151	12,265,713
Total nonpersonnel	536,067	9,620,600	8,956,942	6,517,223	2,871,135	2,194,596	9,429,330	44,643,400	13,876,341	98,645,634
Total operating expenses	\$ 2,278,623	\$ 11,611,956	\$ 11,375,182	\$ 8,891,135	\$ 4,947,307	\$ 3,951,948	\$ 13,323,066	\$ 47,743,792	\$ 17,555,965	\$ 121,678,974
Headcount Proposed	11.00	12.00	18.00	11.50	15.00	11.00	31.00	21.00	32.00	162.50

Adopted Budget FYE 2025										
	Administrative	Capital Development	Communications & Marketing	Executive	Finance	Human Resources	Information Technology & Security	Operations & Maintenance	Revenue Management	Total
Personnel										
Salaries, wages and overtime	\$ 1,057,780	\$ 1,591,500	\$ 1,891,722	\$ 1,977,349	\$ 1,394,419	\$ 1,036,388	\$ 1,629,644	\$ 4,216,856	\$ 1,286,551	\$ 16,082,209
Employee benefits and taxes	290,730	360,889	500,157	474,475	377,846	270,449	419,870	1,268,028	338,115	4,300,559
Total personnel	1,348,509	1,952,389	2,391,879	2,451,824	1,772,266	1,306,837	2,049,514	5,484,884	1,624,666	20,382,768
Nonpersonnel										
Public safety	-	-	-	-	-	-	-	24,464,091	-	24,464,091
Contractual services	253,470	9,368,873	3,626,600	4,590,978	395,400	328,945	2,337,650	15,252,495	9,058,736	45,213,147
Insurance and administration	14,800	5,000	109,000	395,550	109,840	1,551,000	10,000	27,500	458,400	2,681,090
Materials and supplies	5,000	6,000	-	100,600	9,000	-	1,200,000	1,203,100	459,400	2,983,100
Telecommunications and utilities	-	-	-	-	-	-	406,000	7,312,130	-	7,718,130
Other operating expenses	164,745	108,700	7,694,000	1,823,975	164,850	196,055	89,500	1,372,368	996,731	12,610,924
Total nonpersonnel	438,015	9,488,573	11,429,600	6,911,103	679,090	2,076,000	4,043,150	49,631,684	10,973,267	95,670,482
Total operating expenses	\$ 1,786,524	\$ 11,440,962	\$ 13,821,479	\$ 9,362,927	\$ 2,451,356	\$ 3,382,837	\$ 6,092,664	\$ 55,116,568	\$ 12,597,933	\$ 116,053,250
Headcount Approved	10.00	12.00	17.00	15.00	13.00	9.00	14.00	47.00	12.00	149.00

Proposed FY2026 Budget				
	Procurement	Administrative	Total	Headcount
	9.0	2.0	11.0	
Personnel				
Salaries, wages and overtime	\$ 1,012,764	\$ 370,740	\$ 1,383,504	
Employee benefits and taxes	263,736	95,316	359,052	
Total personnel	1,276,500	466,056	1,742,556	
Nonpersonnel				
Public safety	-	-	-	
Contractual services	124,893	224,000	348,893	
Insurance and administration	24,440	1,350	25,790	
Materials and supplies	-	50,000	50,000	
Telecommunications and utilities	-	-	-	
Other operating expenses	37,209	74,175	111,384	
Total nonpersonnel	186,542	349,525	536,067	
Total operating expenses	\$ 1,463,042	\$ 815,581	\$ 2,278,623	
\$ Increase (Decrease) vs FY 2025 Adopted	\$ 314,505	\$ 177,594	\$ 492,099	
% Increase (Decrease) vs FY 2025 Adopted	27.38%	27.84%	27.55%	

Adopted FY2025 Budget				
	Procurement	Administrative	Total	Headcount
	8.0	2.00	10.0	
Personnel				
Salaries, wages and overtime	\$ 700,212	\$ 357,568	\$ 1,057,780	
Employee benefits and taxes	214,245	76,484	290,730	
Total personnel	914,457	434,052	1,348,509	
Nonpersonnel				
Public safety	-	-	-	
Contractual services	123,470	130,000	253,470	
Insurance and administration	5,300	9,500	14,800	
Materials and supplies	5,000	-	5,000	
Telecommunications and utilities	-	-	-	
Other operating expenses	100,310	64,435	164,745	
Total nonpersonnel	234,080	203,935	438,015	
Total operating expenses	\$ 1,148,537	\$ 637,987	\$ 1,786,524	

Headcount

Personnel
Salaries, wages and overtime
Employee benefits and taxes
Total personnel

Nonpersonnel
Public safety
Contractual services
Insurance and administration
Materials and supplies
Telecommunications and utilities
Other operating expenses
Total nonpersonnel

Total operating expenses

\$ Increase (Decrease) vs FY 2025 Adopted
% Increase (Decrease) vs FY 2025 Adopted

Proposed FY 2026 Budget				
Program Management	Planning	Capital Development	Total	
6.0	4.0	2.0	12.0	
\$ 702,180	\$ 388,980	\$ 453,844	\$ 1,545,004	
213,552	117,900	114,900	446,352	
915,732	506,880	568,744	1,991,356	
-	-	-	-	
577,400	4,852,000	4,001,000	9,430,400	
-	-	-	-	
6,000	-	100,000	106,000	
-	-	-	-	
24,700	23,000	36,500	84,200	
608,100	4,875,000	4,137,500	9,620,600	
\$ 1,523,832	\$ 5,381,880	\$ 4,706,244	\$ 11,611,956	
\$ (2,569,159)	\$ (533,557)	\$ 4,178,288	\$ 1,075,572	
-62.77%	-9.02%	791.41%	10.21%	

Headcount Approved

Personnel
Salaries, wages and overtime
Employee benefits and taxes
Total personnel

Nonpersonnel
Public safety
Contractual services
Insurance and administration
Materials and supplies
Telecommunications and utilities
Other operating expenses
Total nonpersonnel

Total operating expenses

Adopted FY 2025 Budget			
Program Management	Planning	Capital Development	Total
6.0	4.0	1.0	11.0
\$ 682,511	\$ 491,447	\$ 251,750	\$ 1,425,708
157,780	120,990	47,706	326,476
840,291	612,437	299,456	1,752,184
-	-	-	-
3,216,000	5,280,000	180,500	8,676,500
-	-	5,000	5,000
6,000	-	-	6,000
-	-	-	-
30,700	23,000	43,000	96,700
3,252,700	5,303,000	228,500	8,784,200
\$ 4,092,991	\$ 5,915,437	\$ 527,956	\$ 10,536,384

Headcount

Personnel
Salaries, wages and overtime
Employee benefits and taxes
Total personnel

Nonpersonnel
Public safety
Contractual services
Insurance and administration
Materials and supplies
Other operating expenses
Total nonpersonnel

Total operating expenses
\$ Increase (Decrease) vs FY 2025 Adopted
% Increase (Decrease) vs FY 2025 Adopted

Proposed FY 2026 Budget				
Marketing and Communications	Community Engagement	Total		
11.0	7.0	18.0		
\$ 1,248,036	\$ 572,148	\$ 1,820,184		
374,508	223,548	598,056		
1,622,544	795,696	2,418,240		
2,866,988	-	-		
10,000	35,000	2,901,988		
12,000	58,500	68,500		
4,674,954	-	12,000		
	1,299,500	5,974,454		
7,563,942	1,393,000	8,956,942		
\$ 9,186,486	\$ 2,188,696	\$ 11,375,182		
\$ (2,179,114)	\$ (267,183)	\$ (2,446,297)		
-19.17%	-10.88%	-17.70%		

Headcount Approved

Personnel
Salaries, wages and overtime
Employee benefits and taxes
Total personnel

Nonpersonnel
Public safety
Contractual services
Insurance and administration
Materials and supplies
Other operating expenses
Total nonpersonnel

Total operating expenses
\$ Increase (Decrease) vs FY 2025 Adopted
% Increase (Decrease) vs FY 2025 Adopted

Adopted FY 2025 Budget				
Marketing and Communication	Community Engagement	Total		
10.0	7.0	17.00		
\$ 1,196,575	\$ 695,147	\$ 1,891,722		
304,425	195,732	500,157		
1,501,000	890,879	2,391,879		
3,591,600	-	-		
52,000	35,000	3,626,600		
-	57,000	109,000		
6,221,000	-	-		
	1,473,000	7,694,000		
9,864,600	1,565,000	11,429,600		
\$ 11,365,600	\$ 2,455,879	\$ 13,821,479		

Headcount

Personnel

Salaries, wages and overtime
Employee benefits and taxes

Total personnel

Nonpersonnel

Public safety
Contractual services
Insurance and administration
Materials and supplies
Telecommunications and utilities
Other operating expenses

Total nonpersonnel

Total operating expenses

\$ Increase (Decrease) vs FY 2025 Adopted
% Increase (Decrease) vs FY 2025 Adopted

Proposed FY 2026 Budget					
Executive	Government Relations	Office Management and Employee Activities	Clerk's Office	Total	
5.5	1.0	2.0	3.0	11.5	
\$ 1,271,604	\$ 177,540	\$ 241,308	\$ 244,044	\$ 1,934,496	
275,004	31,128	51,108	82,176	439,416	
1,546,608	208,668	292,416	326,220	2,373,912	
-	-	-	-	-	
3,170,820	546,000	4,198	205,500	3,926,518	
112,000	500	117,000	13,000	242,500	
12,000	2,500	27,500	9,000	51,000	
-	-	-	-	-	
1,863,180	87,375	312,146	34,504	2,297,205	
5,158,000	636,375	460,844	262,004	6,517,223	
\$ 6,704,608	\$ 845,043	\$ 753,260	\$ 588,224	\$ 8,891,135	
\$ 1,146,995	\$ 175,510	\$ (118,591)	\$ (795,574)	\$ 408,340	
20.64%	26.21%	-13.60%	-57.49%	4.81%	

Headcount Approved

Personnel

Salaries, wages and overtime
Employee benefits and taxes

Total personnel

Nonpersonnel

Public safety
Contractual services
Insurance and administration
Materials and supplies
Telecommunications and utilities
Other operating expenses

Total nonpersonnel

Total operating expenses

Adopted FY 2025 Budget				
Executive	Government Relations	Office Management and Employee Activities	Clerk's Office	Total
4.0	1.0	2.0	5.0	12.0
689,280	151,050	217,489	485,192	1,543,011
148,134	32,983	57,679	138,556	377,352
837,413	184,033	275,169	623,748	1,920,363
-	-	-	-	-
3,432,700	414,500	24,632	624,500	4,496,332
147,500	-	222,050	26,000	395,550
-	-	75,000	23,600	98,600
-	-	-	-	-
1,140,000	71,000	275,000	85,950	1,571,950
4,720,200	485,500	596,682	760,050	6,562,432
\$ 5,557,613	\$ 669,533	\$ 871,851	\$ 1,383,798	\$ 8,482,795

Headcount

Personnel
Salaries, wages and overtime
Employee benefits and taxes
Total personnel

Nonpersonnel
Public safety
Contractual services
Insurance and administration
Materials and supplies
Telecommunications and utilities
Other operating expenses
Total nonpersonnel

Total operating expenses

\$ Increase (Decrease) vs FY 2025 Adopted
% Increase (Decrease) vs FY 2025 Adopted

Proposed FY 2026 Budget				
Financial Accounting and Reporting	Budget and Finance	Total		
12.0	3.0	15.00		
\$ 1,288,336	\$ 354,972	\$ 1,643,308		
339,732	93,132	432,864		
1,628,068	448,104	2,076,172		
-	-	-		
2,531,080	157,800	2,688,880		
6,240	104,600	110,840		
-	-	-		
-	-	-		
48,615	22,800	71,415		
2,585,935	285,200	2,871,135		
\$ 4,214,003	\$ 733,304	\$ 4,947,307		
\$ 2,350,937	\$ 145,014	\$ 2,495,951		
126.19%	24.65%	101.82%		

Headcount Approved

Personnel
Salaries, wages and overtime
Employee benefits and taxes
Total personnel

Nonpersonnel
Public safety
Contractual services
Insurance and administration
Materials and supplies
Telecommunications and utilities
Other operating expenses
Total nonpersonnel

Total operating expenses

Adopted FY 2025 Budget			
Financial Accounting and Reporting	Budget & Finance	Total	
10.0	3.0	13.00	
\$ 1,059,072	\$ 335,348	\$ 1,394,419	
290,329	87,517	377,846	
1,349,401	422,865	1,772,266	
-	-	-	
368,400	27,000	395,400	
6,240	103,600	109,840	
6,000	3,000	9,000	
-	-	-	
133,025	31,825	164,850	
513,665	165,425	679,090	
\$ 1,863,066	\$ 588,290	\$ 2,451,356	

Headcount

Personnel
Salaries, wages and overtime
Employee benefits and taxes

Total personnel

Nonpersonnel
Public safety
Contractual services
Insurance and administration
Materials and supplies
Telecommunications and utilities
Other operating expenses
Total nonpersonnel

Total operating expenses

\$ Increase (Decrease) vs FY 2025 Adopted
% Increase (Decrease) vs FY 2025 Adopted

Proposed FY2026 Budget				
	Human Resources	Risk Management	Total	
	8.0	3.0	11.0	
\$	949,092	\$ 391,500	\$ 1,340,592	
	297,072	119,688	416,760	
	1,246,164	511,188	1,757,352	
	-	-	-	
	168,767	288,800	457,567	
	-	1,551,700	1,551,700	
	-	-	-	
	-	-	-	
	159,979	25,350	185,329	
	328,746	1,865,850	2,194,596	
\$	1,574,910	\$ 2,377,038	\$ 3,951,948	
\$	272,206	\$ 296,905	\$ 569,111	
%	20.90%	14.27%	16.82%	

Headcount Approved

Personnel
Salaries, wages and overtime
Employee benefits and taxes

Total personnel

Nonpersonnel
Public safety
Contractual services
Insurance and administration
Materials and supplies
Telecommunications and utilities
Other operating expenses
Total nonpersonnel

Total operating expenses

Adopted FY2025 Budget			
	Human Resources	Risk Management	Total
	6.0	3.0	9.0
\$	784,479	\$ 251,909	\$ 1,036,388
	191,180	79,269	270,449
	975,659	331,178	1,306,837
	-	-	-
	169,045	159,900	328,945
	-	1,551,000	1,551,000
	-	-	-
	-	-	-
	158,000	38,055	196,055
	327,045	1,748,955	2,076,000
\$	1,302,704	\$ 2,080,133	\$ 3,382,837

Headcount

Personnel
Salaries, wages and overtime
Employee benefits and taxes
Total personnel

Nonpersonnel
Public safety
Contractual services
Insurance and administration
Materials and supplies
Telecommunications and utilities
Other operating expenses
Total nonpersonnel

Total operating expenses

\$ Increase (Decrease) vs FY 2025 Adopted
% Increase (Decrease) vs FY 2025 Adopted

Proposed FY2026 Budget				
Information Technology	Security	Total		
18.0	13.0	31.0		
\$ 1,842,960	\$ 1,132,584	\$ 2,975,544		
534,972	383,220	918,192		
2,377,932	1,515,804	3,893,736		
3,046,200	5,105,740	8,151,940		
12,000	15,000	27,000		
739,900	127,300	867,200		
237,240	-	237,240		
112,800	33,150	145,950		
4,148,140	5,281,190	9,429,330		
\$ 6,526,072	\$ 6,796,994	\$ 13,323,066		
\$ 433,408	\$ (1,525,179)	\$ (1,091,771)		
7.11%	-18.33%	-7.57%		

Headcount Approved

Personnel
Salaries, wages and overtime
Employee benefits and taxes
Total personnel

Nonpersonnel
Public safety
Contractual services
Insurance and administration
Materials and supplies
Telecommunications and utilities
Other operating expenses
Total nonpersonnel

Total operating expenses

Adopted FY 2025 Budget			
Information Technology	Security	Total	
14.00	13.0	27.00	
\$ 1,629,644	993,952	\$ 2,623,596	
419,870	333,920	753,790	
2,049,514	1,327,873	3,377,387	
2,337,650	6,714,250	9,051,900	
10,000	12,000	22,000	
1,200,000	240,600	1,440,600	
406,000	-	406,000	
89,500	27,450	116,950	
4,043,150	6,994,300	11,037,450	
\$ 6,092,664	\$ 8,322,173	\$ 14,414,837	

ONTARIO INTERNATIONAL AIRPORT AUTHORITY
BUDGET - OPERATIONS & MAINTENANCE DIVISION
FOR THE YEARS ENDING JUNE 30, 2026 AND 2025

Proposed FY 2026 Budget							
Operations	Public Safety	Airfield Operations	Emergency Management	Vehicle and Equipment Maintenance	Landside Operations	Environmental Compliance	Building Repairs and Maintenance
7.5	1.0	1.0	1.0	5.5	5.0	-	21.0
\$ 1,042,056	\$ 242,496	\$ 12	\$ 161,988	\$ 461,100	\$ 554,868	\$ -	\$ 2,462,520
244,488	29,064	20,052	46,800	134,616	162,852	-	637,872
1,286,544	271,560	20,064	208,788	595,716	717,720	-	3,100,392
-	24,821,000	-	-	-	-	-	24,821,000
99,000	-	6,938,580	141,700	802,200	920,992	1,583,500	10,485,972
-	-	-	-	10,000	-	-	5,000
35,000	-	25,000	153,400	468,000	20,000	-	710,000
-	-	-	12,480	-	7,766,923	-	1,411,400
17,500	-	24,575	24,975	63,575	-	-	7,779,403
151,500	24,821,000	6,988,155	332,555	1,343,775	8,707,915	1,583,500	130,625
\$ 1,438,044	\$ 25,092,560	\$ 7,008,219	\$ 541,343	\$ 1,939,491	\$ 9,425,635	\$ 1,583,500	\$ 47,743,792
\$ 360,010	\$ 372,827	\$ (44,976)	\$ 21,360	\$ (570,277)	\$ 782,594	\$ 678,922	\$ 2,315,458
33.40%	1.51%	-0.64%	4.11%	-22.72%	9.05%	75.05%	100.00%
5.10%							

Headcount

Personnel
Salaries, wages and overtime
Employee benefits and taxes
Total personnel

Nonpersonnel
Public safety
Contractual services
Insurance and administration
Materials and supplies
Telecommunications and utilities
Other operating expenses
Total nonpersonnel

Total operating expenses

\$ Increase (Decrease) vs FY 2025 Adopted
% Increase (Decrease) vs FY 2025 Adopted

Adopted FY 2025 Budget							
Operations	Public Safety	Airfield Operations	Emergency Management	Vehicle & Equipment Maintenance	Landside Operations	Environmental Compliance	Total
6.0	1.0	-	1.0	9.0	4.0	1.0	22.0
\$ 807,272	\$ 216,325	\$ -	\$ 143,922	\$ 677,234	\$ 407,312	\$ 165,792	\$ 2,417,858
188,262	39,317	-	32,291	229,961	112,674	34,413	636,919
995,534	255,642	-	176,213	907,195	519,986	200,205	3,054,776
-	24,464,091	-	-	-	-	-	24,464,091
-	-	6,958,620	152,000	65,000	702,925	692,373	8,570,918
4,000	-	-	-	5,000	-	-	9,000
-	-	80,000	139,000	525,000	120,000	-	864,000
-	-	-	12,000	-	7,300,130	-	7,312,130
78,500	-	14,575	40,770	1,007,573	-	12,000	1,153,418
82,500	24,464,091	7,053,195	343,770	1,602,573	8,123,055	704,373	42,373,557
\$ 1,078,034	\$ 24,719,733	\$ 7,053,195	\$ 519,983	\$ 2,509,768	\$ 8,643,041	\$ 904,578	\$ 45,428,334

Headcount

Personnel
Salaries, wages and overtime
Employee benefits and taxes
Total personnel

Nonpersonnel
Public safety
Contractual services
Insurance and administration
Materials and supplies
Telecommunications and utilities
Other operating expenses
Total nonpersonnel

Total operating expenses

Proposed FY 2026 Budget							
Revenue Management	Film Services	Ground Transportation	Airline Affairs and Properties	Advertising and Partnerships	Customer Experience	Air Service Development	Total
Headcount	-	3.0	4.0	1.0	16.0	2.0	32.0
Personnel							
Salaries, wages and overtime	-	\$ 321,912	\$ 393,360	\$ 125,064	\$ 995,040	\$ 306,412	\$ 2,861,848
Employee benefits and taxes	-	105,876	95,400	26,976	332,832	69,420	817,776
Total personnel	-	427,788	488,760	152,040	1,327,872	375,832	3,679,624
Nonpersonnel							
Public safety	-	-	-	-	-	-	-
Contractual services	112,500	7,364,623	397,420	920,976	652,400	67,996	10,046,015
Insurance and administration	-	-	434,055	-	10,000	-	444,775
Materials and supplies	-	-	16,000	31,000	71,000	2,400	120,400
Other operating expenses	-	14,250	2,417,476	432,625	111,600	235,900	3,265,151
Total nonpersonnel	112,500	7,378,873	3,264,951	1,384,601	845,000	306,296	13,876,341
Total operating expenses	\$ 1,491,452	\$ 7,806,661	\$ 3,753,711	\$ 1,536,641	\$ 2,172,872	\$ 682,128	\$ 17,555,965
\$ Increase (Decrease) vs FY 2025 Adopted	\$ 280,325	\$ 439,288	\$ 1,783,154	\$ (294,937)	\$ (97,768)	\$ (198,004)	\$ 1,807,260
% Increase (Decrease) vs FY 2025 Adopted	23.15%	-48.23%	5.96%	-16.10%	-4.31%	-22.50%	11.48%

\$ Increase (Decrease) vs FY 2025 Adopted
% Increase (Decrease) vs FY 2025 Adopted

Adopted FY 2025 Budget							
Revenue Management	Film Services	Ground Transportation	Commercials Real Estate	Advertising and Partnerships	Customer Experience	Air Service Development	Total
Headcount	1.0	5.0	3.0	1.0	13.0	3.0	28.00
Personnel							
Salaries, wages and overtime	144,167	398,489	284,173	110,072	970,838	434,338	\$ 2,691,727
Employee benefits and taxes	33,131	114,073	84,084	29,006	331,602	97,123	766,840
Total personnel	177,298	512,562	368,257	139,078	1,302,440	531,461	3,458,567
Nonpersonnel							
Public safety	-	-	-	-	-	-	-
Contractual services	40,000	6,831,736	633,000	830,000	659,700	94,646	9,813,082
Insurance and administration	-	-	451,800	-	6,500	-	464,900
Materials and supplies	-	-	252,000	205,000	98,500	2,000	559,900
Other operating expenses	-	23,075	265,500	657,500	203,500	252,025	1,452,256
Total nonpersonnel	40,000	6,854,811	1,602,300	1,692,500	968,200	348,671	12,290,138
Total operating expenses	\$ 1,211,127	\$ 7,367,373	\$ 1,970,557	\$ 1,831,578	\$ 2,270,640	\$ 880,132	\$ 15,748,705

Total operating expenses



MEETING DATE: MAY 8, 2025

SUBJECT: REVIEW AND FORWARD THE ONTARIO INTERNATIONAL AIRPORT SYSTEM RATES AND CHARGES FOR FISCAL YEAR 2025-2026

RELEVANT STRATEGIC OBJECTIVE: ☒ Invest in ONT ☒ Master the Basics ☒ Plan for the Future

RECOMMENDED ACTION(S): For the Committee to review and forward the Ontario International Airport System Rates and Charges for Fiscal Year (FY) 2025-2026 to the OIAA Commission.

FISCAL IMPACT SUMMARY: Upon OIAA Commission approval, the newly calculated landing fee rate for fiscal year 2025-2026 shall be \$1.70 per 1,000 lbs. of maximum gross landed weight for signatory carriers and \$2.12 per 1,000 lbs. of maximum gross landed weight for non-signatory carriers, generating a total of \$14.6M in landing fees. The newly calculated terminal rental rate for fiscal year 2025-2026 shall be \$123.20 per square foot per year for signatory carriers and \$154.00 per square foot per year for non-signatory carriers, generating a total of \$20.9M in terminal rent revenue.

BACKGROUND: The FY 2024-2025 Airport System Rates and Charges were approved on June 27, 2024, by the OIAA Commission. For the new fiscal year, the newly calculated landing fee and terminal rental rate are based on the FY 2025-2026 Airport System Requirement from the FY 2025-2026 Operating Budget. Other rates have been updated based on forecasted revenue as shown in the Operating Budget and/or added to ensure costs are recovered by the airport.

The FY 2025 – 2026 Airport System Rates and Charges are reflective of the updated terms in the new Use and Lease Agreement, set to be presented for approval to the board in July, 2025. The Rates and Charges will be effective July 1, 2025.

PROCUREMENT: N/A

CEQA COMPLIANCE AND LAND USE APPROVALS: Exclusion from the definition of "project": The creation of government funding mechanisms or other government fiscal activities which do not involve any commitment to any specific project which may result in a potentially significant physical impact on the environment [CEQA Guidelines §15378(b)(4)].

STAFFING IMPACT (# OF POSITIONS): N/A

IMPACT ON OPERATIONS: The financial results provide additional resources for the OIAA to respond to increased passenger carrier activity and to meet OIAA goals and objectives.

SCHEDULE: N/A

ATTACHMENTS:

1. Draft Resolution – Adopting the Airport System Rates and Charges for Fiscal Year 2025-2026
2. Exhibit A - Proposed OIAA Airport Systems Rates and Charges Book

STAFF REVIEW AND APPROVAL:

Originator:	Celeste Heinonen, Senior Vice President/Chief Financial Officer
Originating Dept.:	Finance Division
Director Review:	N/A
Chief Review:	<i>Celeste Heinonen</i>
CFO Review:	<i>Celeste Heinonen</i>
CEO Approval:	<i>Atif Elkadi</i>

This Agenda Report has been reviewed by OIAA General Counsel.

The Agenda Report references the terms and conditions of the recommended actions and request for approval. Any document(s) referred to herein, which are not attached or posted online, may be reviewed prior to or following scheduled Commission meetings in the Office of the Clerk of the Commission. Hours to review are between 8:30 a.m. and 4:30 p.m., Monday through Friday, although these hours and review procedures may be modified. In that case, the documents may be requested by email at clerk@flyontario.com.

RESOLUTION NO. 2025-00

**A RESOLUTION OF THE ONTARIO INTERNATIONAL AIRPORT
AUTHORITY ADOPTING THE AIRPORT SYSTEM RATES AND
CHARGES FOR FISCAL YEAR 2025-26**

WHEREAS, the Ontario International Airport Authority (“the Authority” or “OIAA”) was established under a Joint Exercise of Powers Agreement between the City of Ontario and the County of San Bernardino (the “Joint Powers Agreement”) pursuant to the purpose of operating, maintaining, developing, and marketing the Ontario International Airport (the “Airport”); and

WHEREAS, under the Joint Powers Agreement, Section 10, Funds, the Treasurer of the Authority shall assume the duties described in California Government Code Section 6505.5; and

WHEREAS, the Authority staff, including the Chief Executive Officer (“CEO”) and the Senior Vice President and Chief Financial Officer (“CFO”) of the Authority, have determined the Authority’s Airport System Rates and Charges for Fiscal Year 2025-26 in accordance with the provisions of the Joint Powers Agreement; and

WHEREAS, the Authority staff have consulted with the Airport and Airline Affairs Committee (“AAAC”) in regards to this proposed Airport System Rates and Charges for Fiscal Year 2025-26 and the AAAC has not expressed any objections to its adoption or implementation.

NOW, THEREFORE, BE IT RESOLVED by the Ontario International Airport Authority Commission as follows:

SECTION 1. The Ontario International Airport Authority Commission hereby adopts the proposed Fiscal Year 2025-26 Airport System Rates and Charges Book, which is attached as Exhibit “A”, and by this reference incorporated.

SECTION 2. Effective Date. This Resolution will take effect immediately upon its adoption.

SECTION 3. Certification. The Secretary/Assistant Secretary shall certify as to the adoption of this Resolution.

PASSED, APPROVED, AND ADOPTED at a Regular Meeting this XX day of July, 2025.

ALAN D. WAPNER, OIAA PRESIDENT

ATTEST:

APPROVED AS TO LEGAL FORM:

COMMISSION CLERK/
ASSISTANT SECRETARY

LORI D. BALLANCE, GENERAL COUNSEL

STATE OF CALIFORNIA)
COUNTY OF SAN BERNARDINO)
CITY OF ONTARIO)

I, Commission Clerk/Assistant Secretary of the Ontario International Airport Authority, DO HEREBY CERTIFY the foregoing Resolution No. 2025-__ is the original and was duly passed and adopted by the Commission of the Ontario International Airport Authority at their Regular Meeting held _____, 2025, by the following roll call vote, to wit:

AYES: COMMISSIONERS:

NOES: COMMISSIONERS:

ABSENT: COMMISSIONERS:

(SEAL)

COMMISSION CLERK/ASSISTANT SECRETARY

Exhibit A



FY 2026 ***Airport System*** ***Rates and Charges***

FINANCE



ONTARIO INTERNATIONAL AIRPORT AUTHORITY

FY2025 - 2026										
OIAA Budget and Cost Center Allocation										
	BUDGET FY2026	Cost Center								
		Airfield	Terminal	Transportation	Comm Dev	Public Safety	Indirect IT	Indirect OPS	Indirect Admin	
Expense Requirements										
Salaries and Benefits	-\$23,033,340	-\$666,379	-\$2,650,847	-\$553,428	-\$32,714	-\$1,787,364	-\$2,377,932	-\$2,312,482	-\$12,652,193	
Insurance & Administration	-\$3,192,531	-\$892,176	-\$547,470	-\$65,750	-\$313,455	-\$264,000	-\$150,000	-\$245,000	-\$714,680	
Public Safety	-\$24,880,570	-\$4,289,069	-\$13,423,197	-\$297,852	\$0	\$0	\$0	\$0	-\$6,870,453	
Contractual Services	-\$44,938,173	-\$8,247,104	-\$6,051,133	-\$7,491,997	-\$37,500	-\$1,214,198	-\$1,860,578	-\$8,789,614	-\$11,246,049	
Materials & Supplies	-\$2,618,000	-\$225,925	-\$431,630	-\$26,720	\$0	-\$188,575	-\$597,040	-\$18,910	-\$1,129,200	
Telecommunications & Utilities	-\$8,016,643	-\$1,553,385	-\$5,825,192	-\$388,346	\$0	\$0	-\$237,240	\$0	-\$12,480	
Other Operating Expenses	-\$12,265,713	-\$892,176	-\$1,676,900	-\$14,250	\$0	-\$31,500	\$0	\$0	-\$9,650,887	
Total Direct Operating Expense	-\$118,944,970	-\$16,766,214	-\$30,606,369	-\$8,838,343	-\$383,669	-\$3,485,637	-\$5,222,790	-\$11,366,006	-\$42,275,942	
Indirect Public Safety Allocation	\$0	45%	40%	10%	5%	\$3,485,637				
% allocation per lease terms										
Indirect IT Allocation	\$0	15%	60%	20%	5%	-\$261,140	\$5,222,790			
% allocation per lease terms										
Indirect Operations Allocation	\$0	54%	41%	5%	0%	\$0		\$11,366,006		
% allocation based on current year CIP										
Indirect Administration Allocation	\$0	26%	62%	11%	1%	-\$352,737			\$42,275,942	
% allocation based on O&M expenses										
Indirect Expense Allocation Total	-\$62,350,375	-\$19,365,872	-\$35,584,064	-\$6,612,280	-\$788,158	\$0	\$0	\$0	\$0	
Total Operating Expense	-\$118,944,970	-\$36,132,086	-\$66,190,433	-\$15,450,623	-\$1,171,828					
30%			56%	13%	1%					
Capital Expenditures										
Debt	-\$11,830,072	-\$2,602,616	-\$7,216,344	-\$2,011,112	\$0					
Depreciation	-\$1,000,000	-\$220,000	-\$610,000	-\$170,000	\$0					
Other Capital Expenditures	\$0	\$0	\$0	\$0	\$0					
Total Capital Expenditures	-\$12,830,072	-\$2,822,616	-\$7,826,344	-\$2,181,112	\$0					
Other Obligations	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Total Requirements	-\$131,775,042	-\$38,954,702	-\$74,016,777	-\$17,631,736	-\$1,171,828	\$0	\$0	\$0	\$0	
Less: Revenue Credits										
OPERATING REVENUES										
Aeronautical Revenues										
Non-Signatory Landing Fees	\$738,255		-	\$0						
Facility Rentals including FIS (excl. Terminal Requirement)	\$6,045,246	-	\$6,045,246	\$0						
Land Rentals	\$14,010,446	\$14,010,446	\$0	\$0	\$0					
Shared Use Revenues	\$1,954,252	\$0	\$1,954,252	\$0	\$0					
RON Parking Fees	\$911,000	\$911,000	\$0	\$0	\$0					
Airline Handling Service Fees	\$4,393,900	\$3,734,815	\$659,085	\$0	\$0					
Other Aeronautical Revenues	\$210,000	\$210,000	\$0	\$0	\$0					
Total Aeronautical Revenues	\$28,263,099	\$19,604,516	\$8,658,583	\$0	\$0					
Nonaeronautical Revenues										
Concessions										
Auto Parking	\$44,460,134	\$0	\$0	\$44,460,134	\$0					

FY2025 - 2026									
OIAA Budget and Cost Center Allocation									
	BUDGET FY2026	Cost Center							
		Airfield	Terminal	Transportation	Comm Dev	Public Safety	Indirect IT	Indirect OPS	Indirect Admin
Rental Car	\$10,510,225	\$0	\$0	\$10,510,225	\$0				
Food and Beverage	\$3,014,499	\$0	\$3,014,499	\$0	\$0				
News and Gifts	\$1,959,523	\$0	\$1,959,523	\$0	\$0				
Ground Transportation	\$4,043,658	\$0		\$4,043,658	\$0				
Advertising	\$1,370,944	\$0	\$1,370,944	\$0	\$0				
Other Concessions	\$889,853	\$0	\$889,853	\$0	\$0				
Total Concessions	\$66,248,835	\$0	\$7,234,818	\$59,014,017	\$0				
Nonaeronautical Facility and Land Rent									
GTC - Land Rental	\$3,237,904	\$0	\$0	\$3,237,904	\$0				
GTC - Maintenance and Operations Fees	\$750,000	\$0	\$0	\$750,000	\$0				
Commercial Development	\$12,539,567	\$0	\$0	\$0	\$12,539,567				
Non-Airline Terminal Rent	\$399,808	\$0	\$399,808	\$0	\$0				
Total Nonaeronautical Facility and Land Rent	\$16,927,279	\$0	\$399,808	\$3,987,904	\$12,539,567				
Other									
Filming	\$1,800,000	\$630,000	\$1,170,000	\$0	\$0				
Other	\$1,471,688	\$441,506	\$1,030,182	\$0	\$0				
Operating Grants	\$5,100,000	\$4,080,000	\$1,020,000	\$0	\$0				
Total Other	\$6,900,000	\$5,151,506	\$2,190,000	\$0	\$0				
Total Nonaeronautical Revenues	\$90,517,621	\$5,151,506	\$9,824,626	\$63,001,921	\$12,539,567				
TOTAL REVENUE CREDIT	\$118,780,720	\$24,756,022	\$18,483,209	\$63,001,921	\$12,539,567				
Non-Operating Revenue/(Expenses)									
O&M Reserve	-\$1,406,143	-\$405,899	-\$777,274	-\$213,970	-\$9,000				
Bond Coverage Reserve	\$0	\$0	\$0	\$0	\$0				
CFC Revenue as applicable	\$2,000,000	\$0	\$0	\$2,000,000	\$0				
Total Non-Operating Revenue/(Expenses)	\$593,857	-\$405,899	-\$777,274	\$1,786,030	-\$9,000				
NET REQUIREMENT									
OIAA Cost Center Credit		-\$14,604,578	-\$56,310,841	\$47,156,215	\$11,358,739				
		\$35,367,161	\$35,367,161	-\$35,367,161					
ADJUSTED NET REQUIREMENT/RIF DEPOSIT		-\$14,604,578	-\$20,943,680	\$11,789,054	\$11,358,739				
				Deposit to RIF					

FY2025 - 2026
Landing Fee Calculation

	Budget 2026
<u>AIRFIELD EXPENSE</u>	
Total O&M Expense	(\$36,132,086)
Capital, Debt & Depreciation	(\$2,822,616)
Other Obligations	\$0
<u>TOTAL EXPENSE</u>	<u>(\$38,954,702)</u>
<u>AIRFIELD REVENUE</u>	
Airfield Revenues	\$24,756,022
<u>TOTAL REVENUE</u>	<u>\$24,756,022</u>
<u>Non-Operating Revenue/(Expense)</u>	<u>(405,899)</u>
<u>NET REQUIREMENT</u>	<u>(\$14,604,578)</u>
<u>LANDED WEIGHT</u>	
Total Signatory Landed Weight	8,159,309
Total Non-Signatory Landed Weight	347,527
<u>TOTAL LANDED WEIGHT</u>	<u>8,506,836</u>
Signatory Landing Fee (Per 1,000 lbs)	(\$1.70)
Non-Signatory Landing Fee (Per 1,000 lbs) - 125%	(\$2.12)
Signatory Landing Fee Requirement	(\$13,866,323)
Non-Signatory Landing Fee Requirement	(\$738,255)
<u>TOTAL LANDING FEE REQUIREMENT</u>	<u>(\$14,604,578)</u>

FY2025 - 2026

Terminal Rent Calculation

(Fiscal Years Ending June 30)

TERMINAL COST CENTER	Budget
	2026

TERMINAL EXPENSE

Total O&M Expense	(\$66,190,433)
Capital, Debt & Depreciation	(\$7,826,344)
Other Obligations	\$0
<u>TOTAL EXPENSE</u>	<u>(\$74,016,777)</u>

TERMINAL REVENUE

Terminal Revenues	\$18,483,209
Revenue Share from Transportation Cost Center	\$35,367,161
<u>TOTAL REVENUE</u>	<u>\$53,850,371</u>

<u>Non-Operating Revenue/(Expense)</u>	<u>(777,274)</u>
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<u>NET REQUIREMENT</u>	<u>(\$20,943,680)</u>
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TOTAL LEASED SF

Preferential Signatory SF	71,019
Preferential Non-Signatory SF	1,727
Joint Use SF	98,981
<u>TOTAL LEASED SF</u>	<u>171,727</u>

Average Terminal Rental Rate (per square foot)	\$ (121.96)
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Preferential Space Requirement	\$ (8,872,041)
Joint Use Requirement	\$ (12,071,639)
Subtotal	\$ (20,943,680)

TERMINAL RENTAL RATES

Signatory Terminal Rental Rate (per square foot)	\$ (123.20)
Non-Signatory Terminal Rental Rate (per square foot) - 125%	\$ (154.00)